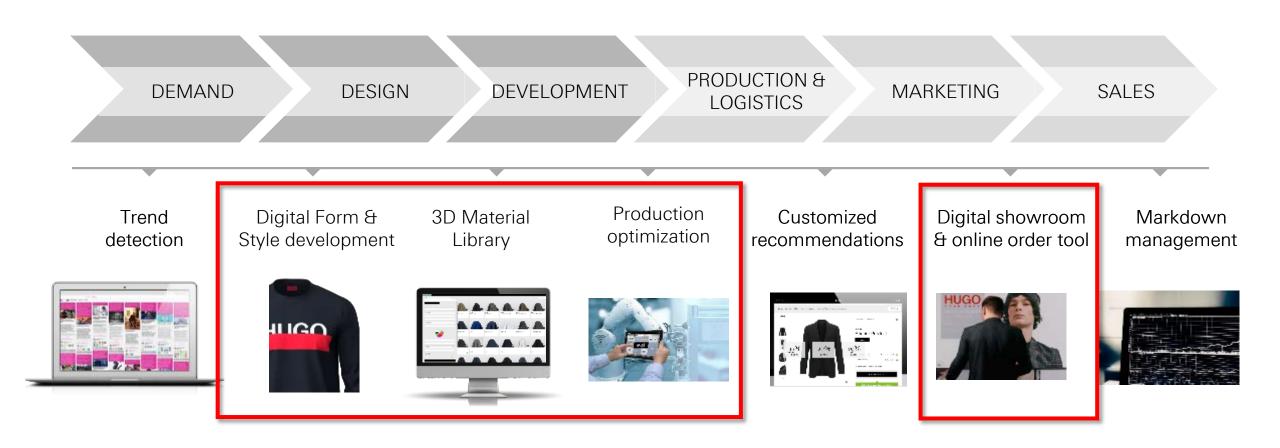




DIGITAL FASHION VALUE CHAIN OPERATIONS ACHIEVEMENTS TO DATE



OPERATIONS DIGITALIZATION STRATEGIC FOCUS AREAS



- Increase digital creation across all MPGs to close gaps
- Centralize, structure and ramp up 3D asset libraries (raw material, form and style)



- Launch and connectCollaboration Environment:
 - DMIX (for raw materials)
 - PLM (master data & reporting)
 - CLO-Set (design & dev. interaction)
- Digital raw materials order management



- Launch digital quality
 management tool QI 2.0 –
 accessible for suppliers & HB
- Research use near-time quality monitoring features



RAW MATERIAL DIGITALIZATION OUR TARGET AMBITION & STATUS QUO

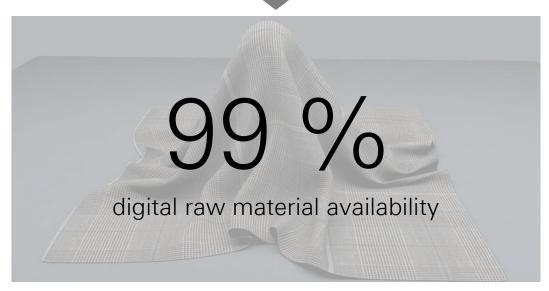


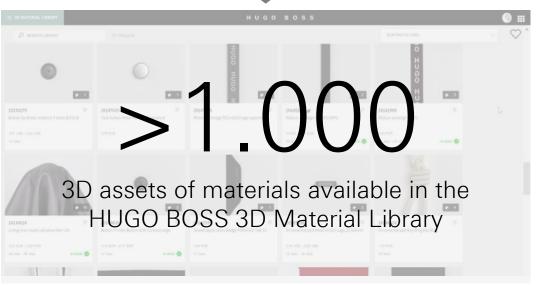
3D assets and master data for all fabrics and trimmings are available until Q2 / 2022



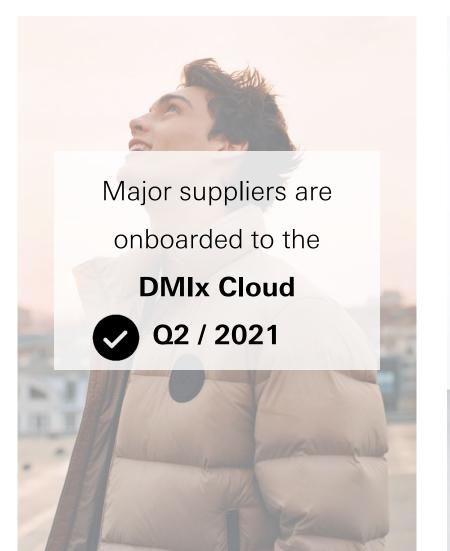
100 % of the **sampled** SR 21 Clothing Menswear fabrics and trimmings were available for the Digital Showroom.

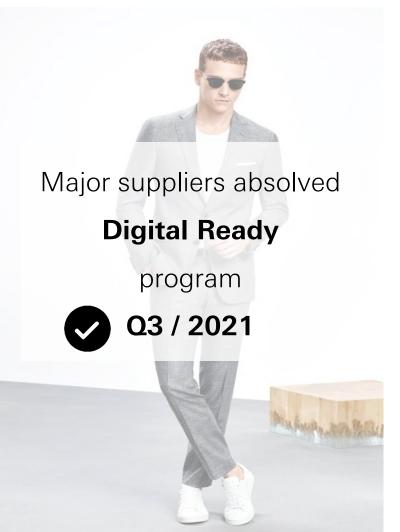
40% were sent from our suppliers via DMIx Cloud.

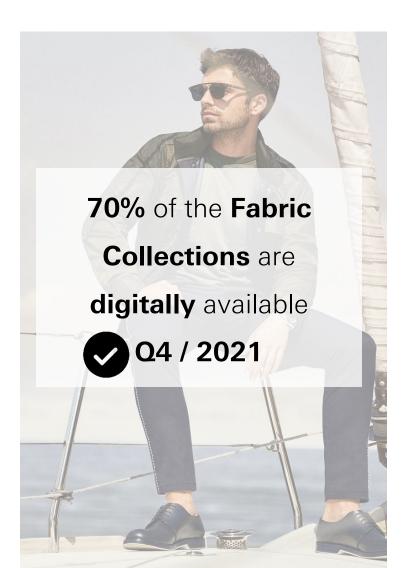




RAW MATERIAL DIGITALIZATION NEXT STEPS



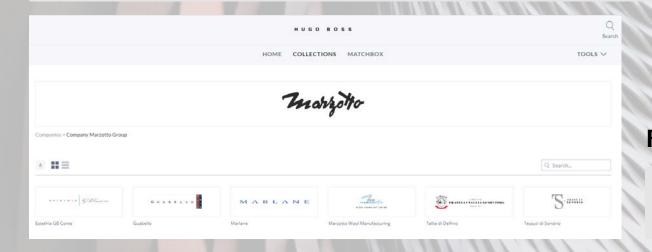


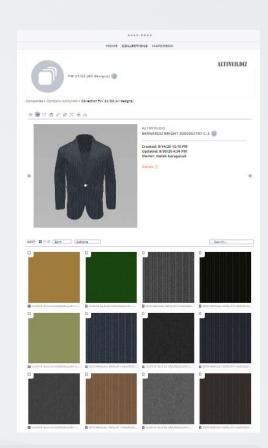


RAW MATERIAL DIGITALIZATION BEST PRACTICE

Marzotto Group

- Marzotto Group actually offers all materials sampled by HUGO BOSS digital via DMIx Cloud since SR21.
- All items are "digitally woven" including texture maps via Penelope without physical scans.
- Upcoming target: 50% of the entire collections of the Marzotto Group digital in the DMIx Cloud until July 2021





Further steps forward

 Altinyildiz has uploaded their FW 21 collection with more than 4.000 fabrics using Penelope

DESIGN & DEVELOPMENT DIGITALIZATION OUR TARGET AMBITION & STATUS QUO

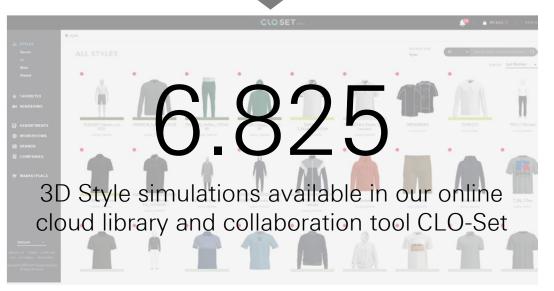


By the EOY 2022 we will design and develop **80 %** of our styles digitally and will have a Digital Showroom availability of **99 %**





In **SR21 49** % of our styles were developed either hybrid (with one physical prototype) or fully digital



DESIGN & DEVELOPMENT DIGITALIZATION NEXT STEPS

